

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on September 16, 2025

At 1200 hours, Dr. Molly Rundle & Stephen Lister Auditorium

1.0 WELCOME & INTRODUCTION

The Chair called the meeting to order at 1200H and started the meeting with Land Acknowledgement. It was confirmed that there was a quorum. The Chair asked whether there were any conflicts and no new conflicts were declared.

2.0 APPROVAL OF PREVIOUS MINUTES

The minutes from the Board meetings held on June 24, 2025, regular Board meeting and Purpose of Election meeting, were approved as pre-circulated.

3.0 UPDATE FROM BOARD CHAIR

3.1. Update from Board Chair

The Chair outlined the structure of the meeting and provided an overview of the agenda items brought forward for discussion and approval and shared that the Board meeting will be followed by the Joint Hospital and Foundation Board Retreat that will include medical leadership. The Chair noted that the annual Conflict of Interest declaration will have to be signed and paper copies have been provided for directors convenience.

3.2. CEO Report

The President and CEO of MGH/TEHN highlighted some items from the CEO Report which was submitted with the agenda package. It was reiterated that MGH experienced a very busy summer. It was also shared that the hospital's plans regarding renovation/ rebuilding of the Emergency Department will be brought forward for discussion at the Joint Board Retreat later in the afternoon.

The CEO also provided a high level overview regarding hiring an Indigenous Patient Navigator (IPN), a new role to MGH. The IPN will advocate for and support indigenous patients and their families throughout their hospital journey.

3.3. Update from Performance Monitoring & Quality Committee

The items brought forward for discussion at the September 3 Committee meeting were outlined, including overview of the Quality and Patient Safety structure currently in place at the hospital. The 2025-2026 Committee Workplan and PMQC Quality Scorecard were also presented at the September 3 Committee meeting.

Next, a high level overview of the latest critical incident was provided as well as action plan developed across the department leadership to include immediate and long term actions to prevent future incidents.

4.0 ITEMS REQUIRING APPROVAL

4.1. Update from Finance & Audit Committee

4.1.1 Financial Dashboard

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The Vice President, Finance and CFO, presented the financial dashboard and shared that each item was discussed in detail at the Committee meeting. It was noted that it is not unusual to see some items in red at the beginning of fiscal year and the unprecedented volumes at the Emergency Department add to the financial pressures

4.1.2 Budget for the 2025-2026 Fiscal Year

The Chair of the Committee referred to the pre-circulated briefing note pertaining to the 2025-2026 budget and asked directors if they had any questions and none were brought forward.

4.1.3 Capital Approvals

Two capital projects were brought forward for Board approval, Interventional Radiology Suite and Oracle Cerner OCI Cloud Migration Project. The background and cost analysis were outlined in the briefing notes. The projects were approved by the Board.

4.2. *Update from Governance & Human Resources Committee*

4.2.1 Board Goals for 2025-2026 Board year

The Chair of the Governance & Human Resources Committee, referred to the pre-circulated briefing note pertaining to the annually established Board goals and emphasized that the proposed draft Board goals are anchored in the Hospital's Strategic Plan and reflect a current assessment of opportunities or risks facing the organization.

4.2.2 Board Nominations

It was noted that in June 2025 the Board approved the appointment of Debbie Fischer for the first 3-year term. However over the summer the candidate advised that they had to withdraw their application due to the potential conflict of interest. That resulted in a Board vacancy that needed to be filled. It was shared that an excellent candidate was brought forward to leadership attention and was interviewed by Board leaders. The candidate has an impressive set of skills in the areas where we have gaps and has a lot of Board experience. The Board approved the appointment of Omo Akintan for the first three year term ending at the Annual Member Meeting in May (June) 2028.

4.3. MAC Decision Items: MAC Recommendations for Medical Professional Staff Appointments

4.3.1 MAC Decision Items

The Chief of Staff and VP Academics referred to the pre-circulated briefing note regarding MAC decision items, and assured the Board that all the clinicians met the appointment criteria. The Chief of Staff asked meeting participants if they had any questions and requested a motion to approve new Staff Appointments as recommended by the Medical Advisory Committee.

5.0 DISCUSSION ITEMS

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5.1. Update from Chief of Staff

The Chief of Staff and VP Academics, referred to their report submitted as part of the agenda package and shared that the first meeting on the new Board Committee, Research & Education Committee, was scheduled for October. During the Joint Board Retreat the Board will hear more about research at MGH. An overview of the Hospital on Call Coverage (HOCC) funding was provided reiterating that MGH re-submitted the application to the Ministry of Health. The Chief of Staff also reiterated that MGH leadership is focusing on clinician wellness, our team will be presenting to the TAHSN community on this initiative. The first meeting of the Search Committee for Garron Chair in Education was held in early summer, and the role was advertised both in Canada and internationally, reaching out to over 60,000 physicians in Canada alone.

6.0 CONSENT

The Consent items were presented for information and included:

6.1. Report from the Finance & Audit Committee

A briefing note with the Finance & Audit Committee update was pre-circulated with the agenda package.

6.2. Report from the Governance & Human Resources Committee

A briefing note with the Governance & Human Resources Committee update was pre-circulated with the agenda package.

6.3. Report from the Infrastructure & Capital Projects Committee

A briefing note with the Infrastructure & Capital Projects Committee update was pre-circulated with the agenda package.

6.4. Report from the Board of MGH Foundation

The report from the Board of MGH Foundation was provided verbally.

6.5. Volunteer Services Update

The July 2025 Volunteer Services newsletter was pre-circulated with the agenda package.

7.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)

An in-camera meeting was held by the elected directors.

8.0 CONCLUSION

There being no further business to discuss, the meeting was concluded at 1330 hours.

Date of future meetings: November 25, 2025.

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Catriona Read, Chair

Olga Grigorovskaya, Recorder