

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on May 25, 2021

At 1530 hours via Zoom

1.0 BOARD EDUCATION SESSION: GLOBAL INSIGHT, INTEGRATED HEALTHCARE LANDSCAPE

Team KPMG joined the Board meeting and provided a presentation on the global insight regarding the future of healthcare.

Dr Anna van Poucke, KPMG Global Head of Healthcare and Lead Expert of Care System Redesign presented on the three aspects of creating integrated healthcare landscape:

- How to form a people centric organization with systems built around the person and not the provider
 - The role of the hospital in the ecosystem of community partnerships with integrated model, emphasizing care outside the hospital
 - What does a digital future mean to health service delivery including digital health trends
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2.0 WELCOME & INTRODUCTION

John Tobin, Chair of the Board of Directors, welcomed members and invited guests to the meeting and called the meeting to order at 1600H. It was confirmed that there was a quorum. J. Tobin asked whether there were any conflicts and no new conflicts were declared.

3.0 APPROVAL OF PREVIOUS MINUTES

The minutes from the Board meeting held on March 23, 2021 were approved as pre-circulated.

4.0 UPDATE FROM BOARD CHAIR

4.1. Update from Board Chair

John Tobin provided an overview of the agenda items brought forward for discussion at the Board meeting and shared with directors that the Board Executive Committee completed performance review of Sarah Downey, President and CEO, and Dr. Ian Fraser, Chief of Staff. Next, J. Tobin shared the feedback from his one on one calls with elected directors and advised that Committee membership and leadership is being finalized and will be brought to the Board at the June Board meeting after Annual General Meeting of the members of the corporation.

5.0 ITEMS REQUIRING APPROVAL

5.1. Finance & Audit Committee Update

5.1.1 Approval of 2021 Financial Statements

A briefing note pertaining to the approval of the 2021 Audited Financial Statements together with a copy of draft Audited Financial Statements were pre-circulated with the agenda package.

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Catriona Read, Chair of the Finance & Audit Committee, referred to the pre-circulated materials and asked Sarah Chow, Vice President Corporate Support and CFO, to provide an overview of the Financial Statements. Next, C. Read asked if there were any questions and requested a motion as per the briefing note.

5.1.2 Approval of Appointment of Auditors

A briefing note with regards to approval of reappointment of Auditors for the fiscal year ending March 31, 2022 was pre-circulated with the agenda package.

Sarah Chow, Vice President, Corporate Support and CFO, referred to the pre-circulated briefing note and shared with the Board that the Finance & Audit Committee discussed that a comprehensive reassessment and evaluation of Deloitte performance as auditors will be conducted during the fiscal year.

5.1.3 Attestation of Compliance with All Broader Public Sector (BPS) Directives

A briefing note with the required motion for the approval of signing the annual attestation of compliance as required under the Broader Public Sector Accountability Act (BPSAA) was pre-circulated with the agenda package.

C. Read referred to the pre-circulated briefing note and requested a motion as per pre-circulated materials.

5.1.4 Approval of Public Reporting of Hospital Expense Claim Information

A briefing note with regards to approval of public reporting of hospital expense claim information was pre-circulated with the agenda package.

C. Read referred to the pre-circulated briefing note and requested a motion as per the briefing note.

5.1.5 2022 Budget

C. Read referred to the pre-circulated briefing note and asked S. Chow to provide an overview of the budget assumptions. S. Chow advised that there were two key assumptions made in preparing the budget: funding for ambulance diversion and 1% increase in base funding. C. Read asked directors if they had any questions and requested a motion to approve the budget as per the briefing note.

4.1.6 Update on Financial Position

A briefing note outlining the Hospital's financial position including statement of revenue and expense was pre-circulated with the agenda package. S. Chow asked directors if they had any questions and none were brought forward.

5.2. MAC Decision Items Including Annual Reappointment of Medical Staff

A briefing note pertaining to Medical Advisory Committee decision items and a Briefing Note with regards to Credentialed Staff Annual Reappointment together with the Reappointment List were pre-circulated with the Agenda Package.

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Dr. Ian Fraser referred to the pre-circulated briefing notes, assured the Board that the credentials of the physicians brought forward for approval have been thoroughly checked and asked members of the Special Credentialing Disclosure Committee to report on the credentialing process. The members of the Special Credentialing Disclosure Committee advised the Board that the Committee met on May 21, 2021, reviewed credentialing process and found it most prudent, appropriately organized and thorough. Therefore members of the Special Credentialing Disclosure Committee are very comfortable recommending the approval of the re-appointments. Dr. Fraser requested a motion to approve the appointments as listed in the briefing note.

6.0 DISCUSSION ITEMS

6.1. Redevelopment Committee Update

A briefing note on the redevelopment project update was pre-circulated with the agenda package. On a request of Doug Farley, Chair of the Redevelopment Committee, David Cunic, VP Redevelopment, provided an overview on the construction progress and outlined main risks and mitigation strategies.

6.2. COVID-19 Update

Dr Jeff Powis, Medical Director, Infection Prevention and Control, provided an update on the current situation with the COVID-19 pandemic, sharing with the Board that the number of cases is dropping, more and more people are getting vaccinated, and therefore we are in a much better place than the last time the Board met. Currently there are 25 COVID patients at the hospital. At the same time the percentage of positivity is still fairly high in the community. Dr. Powis emphasized that a good recovery strategy is required to catch up on delayed care. It is expected there will be fewer COVID patients in the fall.

Mark Fam, VP Programs shared with the Board that hospital leadership is working diligently on the recovery plan which will be a multi year journey with very active stage for next couple of years. Dr. Carmine Simone advised that with regards to provincial surgery backlog of deferred care some ramp up will occur in the summer, but more is planned in the Fall when human resources and inpatient capacity will be more available.

Next Wolf Klassen, Vice President Program Support, walked the Board through the vaccination dashboard. He reported that on Sunday, May 23rd the hospital in collaboration with community partners held the largest COVID vaccination clinic in Canada with over 10,000 doses administered at the Thorncliffe Park Community Hub. He thanked Board directors who joined the hospital team and supported the clinic. W. Klassen noted that at present the goal is to continue to support hotspot communities, including mobile strategies and pop up clinics at schools and congregated areas. The hospital team is mostly administering first doses but also getting ready to ensure as many people as possible could get their second dose as soon as we get directions from the Government.

6.3. Update from Volunteer Experience Council

Betty Hicks provided an overview with regards to the Volunteer Experience Council and shared with the Board that a number of volunteers work at the vaccination clinic to help with flow and logistics. B. Hicks also reported that the MGH volunteer association is one of few organizations that give scholarship to students as many volunteers are students. This year an unprecedented amount of \$50,000 was given for this purpose by Car~~s~~well

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Family Foundation. B. Hicks noted that hospital volunteer association is very grateful for this donation and would like to acknowledge it formally.

7.0 CONSENT

The Consent items were presented for information and included:

7.1. Report from CEO

The May 2021 CEO Report was pre-circulated with the agenda package.

7.2. Report from Chief of Staff

The May 2021 Chief of Staff Report was pre-circulated with the agenda package.

7.3. Performance Monitoring and Quality Committee

A Briefing Note with the Performance Monitoring and Quality Committee update was pre-circulated with the agenda package.

7.4. Report from the Board of MGH Foundation

The May 2021 Foundation Board Report was pre-circulated with the agenda package.

8.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)

An in-camera meeting was held by the elected directors.

9.0 CONCLUSION

There being no further business to discuss, the meeting was concluded at 1810 hours.

Date of future meetings: June 22, 2021.

John Tobin, Chair

Olga Grigorovskaya, Recorder