

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on November 28, 2023

At 1530 hours via Zoom

1.0 EDUCATION SESSION: SYSTEM UPDATE FROM ONTARIO HEALTH

MGH Board of Directors Chair welcomed everyone to the Board meeting and introduced President and CEO of Ontario Health (OH) and Chief Regional Officer, Toronto East, who joined the meeting to provide presentation with Ontario Health System update. It was shared that the focus of Ontario Health is to ensure right care at the right place. OH is developing and implementing a number of initiatives with the aim to bring down wait lists while focusing of equity in providing health care services. An update on integrated care initiatives was provided as well and it was noted that Michael Garron Hospital proved to be a great partner in efforts to foster a model of integrated care. East Toronto Health Partners was selected as one of the accelerated Ontario Health Teams. Examples of partnership and collaboration were shared as well and it was also noted that such strategic partnerships will be critical for future digital innovation initiatives.

The Chair thanked the presenters and suggested that they join one of the future Board meetings with further system update.

2.0 PATIENT STORY

One of the members of the MGH Board of Directors told about her recent experience of visiting Hospital's Emergency Department as a patient, shared that the care was superb and made some comments on potential improvements.

3.0 WELCOME & INTRODUCTION

The Chair called the meeting to order at 1615H. It was confirmed that there was a quorum. The Chair asked whether there were any conflicts and no new conflicts were declared.

4.0 APPROVAL OF PREVIOUS MINUTES

The minutes from the Board meetings held on September 26, 2023 were approved as pre-circulated.

5.0 UPDATE FROM BOARD CHAIR

5.1. Update from Board Chair

The Chair provided a high level overview of agenda items brought forward for discussion and thanked MGH executive team for doing extraordinary work in their respective areas.

5.2. CEO Report and Update on Data Security Incident

The President and CEO of MGH/TEHN invited Chief Information Officer (CIO) to provide an update regarding recent data security incident. The CIO provided an overview of the incident, the progress update as well as key risks and mitigation plans.

Next the CEO highlighted some items from the CEO Report which was submitted with the agenda package. It was noted that the clinical activity is very high in both volumes and acuity which leads to capacity pressures in many areas. It was also shared that the next accreditation survey was confirmed for April 2025. As part of the advocacy effort MGH toured all our local MPPs and Ministry of Health colleagues.

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on November 28, 2023

At 1530 hours via Zoom

6.0 ITEMS REQUIRING APPROVAL

6.1. Finance & Audit Committee Update

6.1.1 Approval of Public Reporting of Expense Claim Information

A briefing note regarding the Ministry directives with respect to the reporting requirements under the Broad Public Sector Accountability Act and Public Reporting Claim Information documents were pre-circulated with the agenda package. In the absence of Chair of the Finance & Audit Committee, Chair of the Board of Directors referred to the pre-circulated documents, asked if there were any questions and requested a motion as per the pre-circulated briefing note.

6.1.2 Approval of the Signing Authority Policy

The Revised Signing Authority Policy was reviewed at the November 9 meeting of the Finance & Audit Committee and minor changes were recommended for Board approval as per the briefing note.

6.1.3 Update on the Financial Position

A briefing note outlining the Hospital's financial position including statement of revenue and expense was pre-circulated with the agenda package. The CEO provided a high level finance update and asked directors if they had any questions and none were brought forward.

6.2. Governance and HR Committee Update

6.2.1 Approval of Board Goals

Chair of the Governance and HR Committee referred to the pre-circulated briefing note with regards to the Board goals for 2023-2024 Board year, asked directors if they had any questions or additions and requested a motion to approve the presented Board goals as per the pre-circulated meeting materials.

6.2.2 Approval of the Governance and Human Resources Committee Terms of Reference

Committee Chair referred to the pre-circulated briefing note and reiterated that a minor amendment to the terms of reference is required to replace the VP Program Support as Committee internal lead with the Chief Human Resources Officer.

6.3. MAC Decision Items: MAC Recommendations for Medical Professional Staff Appointments

The Chief of Staff referred to the pre-circulated briefing note regarding MAC decision items, and assured the Board that all the clinicians met the appointment criteria. The Chief of Staff asked meeting participants if they had any questions and requested a motion to approve Provisional Active Staff Appointments as recommended by the Medical Advisory Committee.

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on November 28, 2023

At 1530 hours via Zoom

7.0 DISCUSSION ITEMS

7.1. Update from Chief of Staff

The Chief of Staff, referred to her report submitted as part of the agenda package and highlighted a couple of items included in her update. It was shared that the Chief of Staff and the CEO attended the groundbreaking ceremony for the Scarborough Academy of Medicine and Integrated Health on November 6, 2023. During the ceremony MGH was mentioned as one of the key partners.

The Chief of Staff also provided an overview with regards to research at MGH and shared that after the September Joint Board Retreat management continues working to advance a business plan for a new research institute. An update on leadership search for Intensive Care Unit and General Internal Medicine was provided as well.

7.2. Redevelopment Committee Update

Chair of the Redevelopment Committee reminded the Board that we are just weeks away from the first anniversary of successfully moving into the new patient tower and asked Vice President, Redevelopment to provide Redevelopment Project update. VP Redevelopment provided an update with regards to additional project scope and shared that MGH hosted several visits of colleagues from the Ministry of Health who came to the hospital for the tour of facilities and discussions. VP Redevelopment answered the questions raised by the Board and shared that the demolition of A, B and C wings will start after H wing gets fully renovated.

8.0 CONSENT

The Consent items were presented for information and included:

8.1. Report from the Governance and Human Resources Committee

A briefing note with the Governance and HR Committee update was pre-circulated with the agenda package.

8.2. Report from the Performance Monitoring and Quality Committee

A briefing note with the Performance Monitoring and Quality Committee update was pre-circulated with the agenda package.

8.3. Report from the Board of MGH Foundation

The November 2023 report from the Board of MGH Foundation was pre-circulated with the agenda package.

8.4. Volunteer Services Update

The November 2023 Volunteer Services newsletter was pre-circulated with the agenda package.

SUMMARY OF THE BOARD OF DIRECTORS

Meeting held on November 28, 2023

At 1530 hours via Zoom

9.0 MEETING WITHOUT MANAGEMENT (ELECTED DIRECTORS ONLY)

An in-camera meeting was held by the elected directors.

10.0 CONCLUSION

There being no further business to discuss, the meeting was concluded at 1755 hours.

Date of future meetings: January 23, 2024.

Lovisa McCallum, Chair

Olga Grigorovskaya, Recorder